Translation

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Summary of Consolidated Financial Results for the Year Ended March 31, 2020 (Based on Japanese GAAP)

May 18, 2020

Company name: KENKO Mayonnaise Co., Ltd.

Stock exchange listing: Tokyo

Stock code: 2915 URL https://www.kenkomayo.co.jp

Representative: President and Representative Director Takashi Sumii

Managing Director and Chief Executive Inquiries:

Officer Kazuhiro Ito

Officer

Scheduled date of ordinary general meeting of shareholders: June 24, 2020
Scheduled date to file Securities Report: June 24, 2020
Scheduled date to commence dividend payments: June 25, 2020

Preparation of supplementary material on financial results: Yes
Holding of financial results meeting: No

(Amounts less than one million yen are rounded down)

TEL 03-5318-7530

1. Consolidated financial results for the year ended March 31, 2020 (from April 1, 2019 to March 31, 2020)

(1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2020	74,480	0.7	2,900	(6.9)	3,003	(4.5)	2,058	(10.4)
Year ended March 31, 2019	73,989	1.7	3,116	(25.3)	3,145	(24.2)	2,296	(20.2)

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2020	124.94	-	6.1	4.5	3.9
Year ended March 31, 2019	139.40	_	7.2	4.7	4.2

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2020	63,767	34,103	53.5	2,069.93
As of March 31, 2019	70,105	32,900	46.9	1,996.95

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period	
	Millions of yen	Millions of yen	Millions of yen	Millions of yen	
Year ended March 31, 2020	5,575	(2,098)	(3,657)	10,747	
Year ended March 31, 2019	2,405	(8,895)	4,345	10,927	

2. Cash dividends

		Annual dividends per share				Total cash	Dividend payout	Ratio of dividends to net assets
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2019	_	15.00	_	15.00	30.00	494	21.5	1.5
Year ended March 31, 2020	_	15.00	_	16.00	31.00	510	24.8	1.5
Year ending March 31, 2021 (Forecast)	-	-	_	_	-		-	

3. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2020 (changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

No Changes in accounting policies due to other reasons:

No Changes in accounting estimates:

No Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2020	[[16,476,000 shares	As of March 31, 2019	 	16,476,000 shares			
Number of treasury shares at the end of the period								
As of March 31, 2020	1	578 shares	As of March 31, 2019	1	578 shares			
Average number of shares during the period								
Year ended March 31, 2020	1	16,475,422 shares	Year ended March 31, 2019	1 1	16,475,490 shares			

Consolidated financial statements Consolidated balance sheets

Notes and accounts receivable - trade 13,398 11,399 Merchandise and finished goods 1,900 2,060 Work in process 10 9 Raw materials and supplies 1,038 958 Accounts receivable - other 89 127 Other 580 317 Allowance for doubtful accounts (0) 12 Total current assets 27,945 25,617 Non-current assets 27,945 25,617 Non-current assets 19,275 21,047 Property, plant and equipment 19,275 21,047 Buildings and structures 19,275 21,047 Accumulated depreciation (7,682) (8,445 Buildings and structures, net 11,593 12,601 Machinery, equipment and vehicles 23,355 25,464 Accumulated depreciation (11,853) (13,830 Machinery, equipment and vehicles, net 11,501 12,716 Tools, furniture and fixtures 1,698 1,733 Accumulated depreciation (1,177) (1		As of March 31, 2019	As of March 31, 2020
Cash and deposits 10,927 10,747 Notes and accounts receivable - trade 13,398 11,399 Merchandise and finished goods 1,900 2,060 Work in process 10 9 Raw materials and supplies 1,038 958 Accounts receivable - other 89 127 Other 580 317 Allowance for doubtful accounts (0) (2 Total current assets 27,945 25,617 Non-current assets 27,945 25,617 Non-current assets 8 27,945 23,617 Non-current assets 19,275 21,047 2,047	Assets		
Notes and accounts receivable - trade 13,398 11,399 Merchandise and finished goods 1,900 2,060 Work in process 10 9 Raw materials and supplies 1,038 958 Accounts receivable - other 89 127 Other 580 317 Allowance for doubtful accounts (0) 12 Total current assets 27,945 25,617 Non-current assets 27,945 25,617 Non-current assets 19,275 21,047 Property, plant and equipment 19,275 21,047 Buildings and structures 19,275 21,047 Accumulated depreciation (7,682) (8,445 Buildings and structures, net 11,593 12,601 Machinery, equipment and vehicles 23,355 25,464 Accumulated depreciation (11,853) (13,830 Machinery, equipment and vehicles, net 11,501 12,716 Tools, furniture and fixtures 1,698 1,733 Accumulated depreciation (1,177) (1	Current assets		
Merchandise and finished goods 1,900 2,060 Work in process 10 9 Raw materials and supplies 1,038 958 Accounts receivable - other 89 127 Other 580 317 Allowance for doubtful accounts (0) (2 Total current assets 27,945 25,617 Non-current assets 27,945 25,617 Non-current assets 19,275 21,047 Accumulated depreciation (7,682) (8,445) Accumulated depreciation (11,593) 12,2601 Machinery, equipment and vehicles 23,355 26,546 Accumulated depreciation (11,853) (13,830) Machinery, equipment and vehicles, net 11,501 12,716 Tools, furniture and fixtures 1,698 1,733 Accumulated depreciation (11,177) (1,316 Land 5,900 5,903 Leased assets 84 73 Accumulated depreciation (15) (12 Leased assets, net <td>Cash and deposits</td> <td>10,927</td> <td>10,747</td>	Cash and deposits	10,927	10,747
Work in process 10 9 Raw materials and supplies 1,038 988 Accounts receivable - other 89 127 Other 580 317 Allowance for doubtful accounts (0) (2 Total current assets 27,945 25,617 Non-current assets 19,275 21,047 Accumulated depreciation (7,682) (8,445 Buildings and structures 19,275 21,047 Accumulated depreciation (11,593) 12,604 Accumulated depreciation (11,853) (13,830 Machinery, equipment and vehicles, net 11,501 12,716 Tools, furniture and fixtures 1,698 1,733 Accumulated depreciation (1,177) (1,316 Land 5,900 5,903 Leased assets 84	Notes and accounts receivable - trade	13,398	11,399
Raw materials and supplies 1,038 958 Accounts receivable - other 89 127 Other 580 317 Allowance for doubtful accounts (0) (2 Total current assets 27,945 25,617 Non-current assets Property, plant and equipment 30 2,275 Buildings and structures 19,275 21,047 Accumulated depreciation (7,682) (8,445 Buildings and structures, net 11,593 12,601 Machinery, equipment and vehicles 23,355 26,544 Accumulated depreciation (11,853) (13,830 Machinery, equipment and vehicles, net 11,501 12,716 Tools, furniture and fixtures 1,698 1,733 Accumulated depreciation (1,177) (1,316 Land 5,900 5,903 Leased assets 84 73 Accumulated depreciation (15) (12 Leased assets, net 69 61 Total property, plant and equipment 35,507 31,826<	Merchandise and finished goods	1,900	2,060
Accounts receivable - other 89 127 Other 580 317 Allowance for doubtful accounts (0) 02 Total current assets 27,945 25,617 Non-current assets 27,945 25,617 Non-current assets 8 19,275 21,047 Accumulated depreciation 19,275 21,047 Accumulated depreciation (7,682) (8,445) Buildings and structures, net 11,593 12,601 Machinery, equipment and vehicles 23,355 26,546 Accumulated depreciation (11,853) (13,830) Machinery, equipment and vehicles, net 11,501 12,716 Tools, furniture and fixtures 1,698 1,733 Accumulated depreciation (1,177) (1,316 Lased assets 84 73 Accumulated depreciation (15) (12 Leased assets, net 69 61 Construction in progress 5,921 126 Total property, plant and equipment 35,507 31,826	Work in process	10	9
Other 580 317 Allowance for doubtful accounts (0) (2 Total current assets 27,945 25,617 Non-current assets 27,945 25,617 Non-current assets 8 27,945 25,617 Property, plant and equipment 19,275 21,047 48,445	Raw materials and supplies	1,038	958
Allowance for doubtful accounts (0) (2 Total current assets 27,945 25,617 Non-current assets 27,945 25,617 Property, plant and equipment 8 Buildings and structures 19,275 21,047 Accumulated depreciation (7,682) (8,445) Buildings and structures, net 11,593 12,601 Machinery, equipment and vehicles 23,355 26,546 Accumulated depreciation (11,853) (13,830) Machinery, equipment and vehicles, net 11,501 12,716 Tools, furniture and fixtures 1,698 1,733 Accumulated depreciation (1,177) (1,316 Land 5,900 5,903 Leased assets 84 73 Accumulated depreciation (15) (12 Leased assets, net 69 61 Construction in progress 5,921 126 Total property, plant and equipment 35,507 31,826 Investments and other assets 201 169 Ret	Accounts receivable - other	89	127
Total current assets 27,945 25,617 Non-current assets Property, plant and equipment 31,275 21,047 Buildings and structures 19,275 21,047 Accumulated depreciation (7,682) (8,445) Buildings and structures, net 11,593 12,601 Machinery, equipment and vehicles 23,355 26,546 Accumulated depreciation (11,853) (13,830) Machinery, equipment and vehicles, net 11,501 12,716 Tools, furniture and fixtures 1,698 1,733 Accumulated depreciation (1,177) (1,316) Land 5,900 5,903 Leased assets 84 73 Accumulated depreciation (15) (12 Leased assets, net 69 61 Construction in progress 5,921 126 Total property, plant and equipment 35,507 31,826 Intestments and other assets 201 169 Investments and other assets 287 308 Guarantee deposits 362 <td>Other</td> <td>580</td> <td>317</td>	Other	580	317
Non-current assets Property, plant and equipment 19,275 21,047 Accumulated depreciation (7,682) (8,445 Buildings and structures, net 111,593 12,601 Machinery, equipment and vehicles 23,355 26,546 Accumulated depreciation (11,853) (13,830 Machinery, equipment and vehicles, net 11,501 12,716 Tools, furniture and fixtures 1,698 1,733 Accumulated depreciation (1,177) (1,316 Tools, furniture and fixtures, net 521 416 Land 5,900 5,903 Leased assets 84 73 Accumulated depreciation (15) (12 Leased assets, net 69 61 Construction in progress 5,921 126 Total property, plant and equipment 35,507 31,826 Investments and other assets 201 169 Investments securities 5,041 4,666 Retirement benefit asset 75 151 Deferred tax a	Allowance for doubtful accounts	(0)	(2)
Property, plant and equipment 19,275 21,047 Accumulated depreciation (7,682) (8,445) Buildings and structures, net 11,593 12,601 Machinery, equipment and vehicles 23,355 26,546 Accumulated depreciation (11,853) (13,830) Machinery, equipment and vehicles, net 11,501 12,716 Tools, furniture and fixtures 1,698 1,733 Accumulated depreciation (1,177) (1,316 Tools, furniture and fixtures, net 521 416 Land 5,900 5,903 Leased assets 84 73 Accumulated depreciation (15) (12 Leased assets, net 69 61 Construction in progress 5,921 126 Total property, plant and equipment 35,507 31,826 Investments and other assets 201 169 Investment securities 5,041 4,666 Retirement benefit asset 75 151 Deferred tax assets 287 308	Total current assets	27,945	25,617
Buildings and structures 19,275 21,047 Accumulated depreciation (7,682) (8,445) Buildings and structures, net 11,593 12,601 Machinery, equipment and vehicles 23,355 26,546 Accumulated depreciation (11,853) (13,830) Machinery, equipment and vehicles, net 11,501 12,716 Tools, furniture and fixtures 1,698 1,733 Accumulated depreciation (1,177) (1,316 Land 5,900 5,903 Leased assets 84 73 Accumulated depreciation (15) (12 Leased assets, net 69 61 Construction in progress 5,921 126 Total property, plant and equipment 35,507 31,826 Intangible assets 201 169 Investments and other assets 201 4,666 Retirement benefit asset 75 151 Deferred tax assets 287 308 Guarantee deposits 362 355 Insurance	Non-current assets		
Accumulated depreciation (7,682) (8,445) Buildings and structures, net 11,593 12,601 Machinery, equipment and vehicles 23,355 26,546 Accumulated depreciation (11,853) (13,830) Machinery, equipment and vehicles, net 11,501 12,716 Tools, furniture and fixtures 1,698 1,733 Accumulated depreciation (1,177) (1,316 Tools, furniture and fixtures, net 521 416 Land 5,900 5,903 Leased assets 84 73 Accumulated depreciation (15) (12 Leased assets, net 69 61 Construction in progress 5,921 126 Total property, plant and equipment 35,507 31,826 Intangible assets 201 169 Investment securities 5,041 4,666 Retirement benefit asset 75 151 Deferred tax assets 287 308 Guarantee deposits 362 355 Insurance f	Property, plant and equipment		
Buildings and structures, net 11,593 12,601 Machinery, equipment and vehicles 23,355 26,546 Accumulated depreciation (11,853) (13,830) Machinery, equipment and vehicles, net 11,501 12,716 Tools, furniture and fixtures 1,698 1,733 Accumulated depreciation (1,177) (1,316 Tools, furniture and fixtures, net 521 416 Land 5,900 5,903 Leased assets 84 73 Accumulated depreciation (15) (12 Leased assets, net 69 61 Construction in progress 5,921 126 Total property, plant and equipment 35,507 31,826 Intangible assets 201 169 Investment securities 5,041 4,666 Retirement benefit asset 75 151 Deferred tax assets 287 308 Guarantee deposits 362 355 Insurance funds 569 560 Other 146 </td <td>Buildings and structures</td> <td>19,275</td> <td>21,047</td>	Buildings and structures	19,275	21,047
Machinery, equipment and vehicles 23,355 26,546 Accumulated depreciation (11,853) (13,830) Machinery, equipment and vehicles, net 11,501 12,716 Tools, furniture and fixtures 1,698 1,733 Accumulated depreciation (1,177) (1,316) Tools, furniture and fixtures, net 521 416 Land 5,900 5,903 Leased assets 84 73 Accumulated depreciation (15) (12 Leased assets, net 69 61 Construction in progress 5,921 126 Total property, plant and equipment 35,507 31,826 Intangible assets 201 169 Investments and other assets 5,041 4,666 Retirement benefit asset 75 151 Deferred tax assets 287 308 Guarantee deposits 362 355 Insurance funds 569 560 Other 146 138 Allowance for doubtful accounts (32) (26 Total investments and other assets 6	Accumulated depreciation	(7,682)	(8,445)
Accumulated depreciation (11,853) (13,830) Machinery, equipment and vehicles, net 11,501 12,716 Tools, furniture and fixtures 1,698 1,733 Accumulated depreciation (1,177) (1,316 Tools, furniture and fixtures, net 521 416 Land 5,900 5,903 Leased assets 84 73 Accumulated depreciation (15) (12 Leased assets, net 69 61 Construction in progress 5,921 126 Total property, plant and equipment 35,507 31,826 Intangible assets 201 169 Investment sand other assets 201 169 Investment securities 5,041 4,666 Retirement benefit asset 75 151 Deferred tax assets 287 308 Guarantee deposits 362 355 Insurance funds 569 560 Other 146 138 Allowance for doubtful accounts (32) <t< td=""><td>Buildings and structures, net</td><td>11,593</td><td>12,601</td></t<>	Buildings and structures, net	11,593	12,601
Machinery, equipment and vehicles, net 11,501 12,716 Tools, furniture and fixtures 1,698 1,733 Accumulated depreciation (1,177) (1,316 Tools, furniture and fixtures, net 521 416 Land 5,900 5,903 Leased assets 84 73 Accumulated depreciation (15) (12 Leased assets, net 69 61 Construction in progress 5,921 126 Total property, plant and equipment 35,507 31,826 Intangible assets 201 169 Investments and other assets 201 169 Investment securities 5,041 4,666 Retirement benefit asset 75 151 Deferred tax assets 287 308 Guarantee deposits 362 355 Insurance funds 569 560 Other 146 138 Allowance for doubtful accounts (32) (26 Total investments and other assets 6,450 6,153 Total non-current assets 42,159 38,1	Machinery, equipment and vehicles	23,355	26,546
Tools, furniture and fixtures 1,698 1,733 Accumulated depreciation (1,177) (1,316 Tools, furniture and fixtures, net 521 416 Land 5,900 5,903 Leased assets 84 73 Accumulated depreciation (15) (12 Leased assets, net 69 61 Construction in progress 5,921 126 Total property, plant and equipment 35,507 31,826 Intangible assets 201 169 Investments and other assets 201 169 Investment securities 5,041 4,666 Retirement benefit asset 75 151 Deferred tax assets 287 308 Guarantee deposits 362 355 Insurance funds 569 560 Other 146 138 Allowance for doubtful accounts (32) (26 Total investments and other assets 6,450 6,153 Total non-current assets 42,159 38,149	Accumulated depreciation	(11,853)	(13,830)
Accumulated depreciation (1,177) (1,316 Tools, furniture and fixtures, net 521 416 Land 5,900 5,903 Leased assets 84 73 Accumulated depreciation (15) (12 Leased assets, net 69 61 Construction in progress 5,921 126 Total property, plant and equipment 35,507 31,826 Investments and other assets 201 169 Investments securities 5,041 4,666 Retirement benefit asset 75 151 Deferred tax assets 287 308 Guarantee deposits 362 355 Insurance funds 569 560 Other 146 138 Allowance for doubtful accounts (32) (26 Total investments and other assets 6,450 6,153 Total non-current assets 42,159 38,149	Machinery, equipment and vehicles, net	11,501	12,716
Tools, furniture and fixtures, net 521 416 Land 5,900 5,903 Leased assets 84 73 Accumulated depreciation (15) (12 Leased assets, net 69 61 Construction in progress 5,921 126 Total property, plant and equipment 35,507 31,826 Intangible assets 201 169 Investments and other assets 5,041 4,666 Retirement benefit asset 75 151 Deferred tax assets 287 308 Guarantee deposits 362 355 Insurance funds 569 560 Other 146 138 Allowance for doubtful accounts (32) (26 Total investments and other assets 6,450 6,153 Total non-current assets 42,159 38,149	Tools, furniture and fixtures	1,698	1,733
Land 5,900 5,903 Leased assets 84 73 Accumulated depreciation (15) (12 Leased assets, net 69 61 Construction in progress 5,921 126 Total property, plant and equipment 35,507 31,826 Intangible assets 201 169 Investments and other assets 201 4,666 Retirement benefit asset 75 151 Deferred tax assets 287 308 Guarantee deposits 362 355 Insurance funds 569 560 Other 146 138 Allowance for doubtful accounts (32) (26 Total investments and other assets 6,450 6,153 Total non-current assets 42,159 38,149	Accumulated depreciation	(1,177)	(1,316)
Leased assets 84 73 Accumulated depreciation (15) (12 Leased assets, net 69 61 Construction in progress 5,921 126 Total property, plant and equipment 35,507 31,826 Intangible assets 201 169 Investments and other assets 100 100 Investment securities 5,041 4,666 Retirement benefit asset 75 151 Deferred tax assets 287 308 Guarantee deposits 362 355 Insurance funds 569 560 Other 146 138 Allowance for doubtful accounts (32) (26 Total investments and other assets 6,450 6,153 Total non-current assets 42,159 38,149	Tools, furniture and fixtures, net	521	416
Accumulated depreciation (15) (12 Leased assets, net 69 61 Construction in progress 5,921 126 Total property, plant and equipment 35,507 31,826 Intangible assets 201 169 Investments and other assets 5,041 4,666 Retirement benefit asset 75 151 Deferred tax assets 287 308 Guarantee deposits 362 355 Insurance funds 569 560 Other 146 138 Allowance for doubtful accounts (32) (26 Total investments and other assets 6,450 6,153 Total non-current assets 42,159 38,149	Land	5,900	5,903
Leased assets, net 69 61 Construction in progress 5,921 126 Total property, plant and equipment 35,507 31,826 Intangible assets 201 169 Investments and other assets 5,041 4,666 Retirement benefit asset 75 151 Deferred tax assets 287 308 Guarantee deposits 362 355 Insurance funds 569 560 Other 146 138 Allowance for doubtful accounts (32) (26 Total investments and other assets 6,450 6,153 Total non-current assets 42,159 38,149	Leased assets	84	73
Leased assets, net 69 61 Construction in progress 5,921 126 Total property, plant and equipment 35,507 31,826 Intangible assets 201 169 Investments and other assets 5,041 4,666 Retirement benefit asset 75 151 Deferred tax assets 287 308 Guarantee deposits 362 355 Insurance funds 569 560 Other 146 138 Allowance for doubtful accounts (32) (26 Total investments and other assets 6,450 6,153 Total non-current assets 42,159 38,149	Accumulated depreciation	(15)	(12)
Total property, plant and equipment 35,507 31,826 Intangible assets 201 169 Investments and other assets 5,041 4,666 Retirement benefit asset 75 151 Deferred tax assets 287 308 Guarantee deposits 362 355 Insurance funds 569 560 Other 146 138 Allowance for doubtful accounts (32) (26 Total investments and other assets 6,450 6,153 Total non-current assets 42,159 38,149	Leased assets, net	69	61
Total property, plant and equipment 35,507 31,826 Intangible assets 201 169 Investments and other assets 5,041 4,666 Retirement benefit asset 75 151 Deferred tax assets 287 308 Guarantee deposits 362 355 Insurance funds 569 560 Other 146 138 Allowance for doubtful accounts (32) (26 Total investments and other assets 6,450 6,153 Total non-current assets 42,159 38,149	Construction in progress	5,921	126
Intangible assets 201 169 Investments and other assets 5,041 4,666 Retirement benefit asset 75 151 Deferred tax assets 287 308 Guarantee deposits 362 355 Insurance funds 569 560 Other 146 138 Allowance for doubtful accounts (32) (26 Total investments and other assets 6,450 6,153 Total non-current assets 42,159 38,149			31,826
Investments and other assets 5,041 4,666 Retirement securities 5,041 4,666 Retirement benefit asset 75 151 Deferred tax assets 287 308 Guarantee deposits 362 355 Insurance funds 569 560 Other 146 138 Allowance for doubtful accounts (32) (26 Total investments and other assets 6,450 6,153 Total non-current assets 42,159 38,149			169
Retirement benefit asset 75 151 Deferred tax assets 287 308 Guarantee deposits 362 355 Insurance funds 569 560 Other 146 138 Allowance for doubtful accounts (32) (26 Total investments and other assets 6,450 6,153 Total non-current assets 42,159 38,149	-		
Retirement benefit asset 75 151 Deferred tax assets 287 308 Guarantee deposits 362 355 Insurance funds 569 560 Other 146 138 Allowance for doubtful accounts (32) (26 Total investments and other assets 6,450 6,153 Total non-current assets 42,159 38,149	Investment securities	5,041	4,666
Guarantee deposits 362 355 Insurance funds 569 560 Other 146 138 Allowance for doubtful accounts (32) (26 Total investments and other assets 6,450 6,153 Total non-current assets 42,159 38,149	Retirement benefit asset		151
Insurance funds 569 560 Other 146 138 Allowance for doubtful accounts (32) (26 Total investments and other assets 6,450 6,153 Total non-current assets 42,159 38,149	Deferred tax assets	287	308
Other 146 138 Allowance for doubtful accounts (32) (26 Total investments and other assets 6,450 6,153 Total non-current assets 42,159 38,149	Guarantee deposits	362	355
Allowance for doubtful accounts (32) (26) Total investments and other assets 6,450 6,153 Total non-current assets 42,159 38,149	Insurance funds	569	560
Total investments and other assets 6,450 6,153 Total non-current assets 42,159 38,149	Other	146	138
Total non-current assets 42,159 38,149	Allowance for doubtful accounts	(32)	(26)
	Total investments and other assets	6,450	6,153
	Total non-current assets	42,159	38,149
	Total assets	70,105	63,767

	As of March 31, 2019	As of March 31, 2020
Liabilities	715 01 1141011 5 1, 2017	715 07 17141011 5 1, 2020
Current liabilities		
Accounts payable - trade	9,648	7,938
Electronically recorded obligations - operating	903	715
Current portion of long-term borrowings	1,696	1,513
Accounts payable - other	4,933	3,605
Income taxes payable	604	439
Provision for bonuses	435	434
Provision for bonuses for directors (and other officers)	17	16
Provision for sales rebates	17	18
Electronically recorded obligations - non-operating	921	1
Other	1,146	1,072
Total current liabilities	20,323	15,757
Non-current liabilities		
Long-term borrowings	10,085	8,571
Deferred tax liabilities	39	41
Provision for retirement benefits for directors (and other officers)	468	382
Retirement benefit liability	395	394
Long-term accounts payable - other	5,792	4,425
Other	98	90
Total non-current liabilities	16,880	13,907
Total liabilities	37,204	29,664
Net assets		
Shareholders' equity		
Share capital	5,424	5,424
Capital surplus	5,691	5,691
Retained earnings	20,626	22,190
Treasury shares	(1)	(1)
Total shareholders' equity	31,740	33,305
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,227	899
Foreign currency translation adjustment	(14)	(44)
Remeasurements of defined benefit plans	(54)	(56)
Total accumulated other comprehensive income	1,159	797
Total net assets	32,900	34,103
Total liabilities and net assets	70,105	63,767

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

		(Millions of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2019	March 31, 2020
Net sales	73,989	74,480
Cost of sales	55,778	56,635
Gross profit	18,210	17,844
Selling, general and administrative expenses	15,094	14,944
Operating profit	3,116	2,900
Non-operating income		
Share of profit of entities accounted for using equity method	3	67
Rental income	15	15
Interest and dividend income	36	40
Other	128	90
Total non-operating income	184	213
Non-operating expenses		
Interest expenses	97	100
Foreign exchange losses	49	1
Other	9	8
Total non-operating expenses	155	110
Ordinary profit	3,145	3,003
Extraordinary income		
Gain on sales of investment securities	13	_
Subsidy income	156	159
Other	562	10
Total extraordinary income	732	169
Extraordinary losses		
Impairment loss	44	4
Loss on disaster	22	2
Loss on retirement of non-current assets	19	3
Loss on cancellation of rental contracts	_	53
Other	10	3
Total extraordinary losses	96	68
Profit before income taxes	3,781	3,104
Income taxes - current	1,266	958
Income taxes - deferred	217	88
Total income taxes	1,484	1,046
Profit	2,296	2,058
Profit attributable to owners of parent	2,296	2,058

Consolidated statements of comprehensive income

someone successor comprehensive meeting		
		(Millions of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2019	March 31, 2020
Profit	2,296	2,058
Other comprehensive income		
Valuation difference on available-for-sale securities	163	(328)
Remeasurements of defined benefit plans, net of tax	32	(2)
Share of other comprehensive income of entities accounted	(16)	(20)
for using equity method	(16)	(30)
Total other comprehensive income	180	(361)
Comprehensive income	2,476	1,696
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	2,476	1,696

Consolidated statements of changes in equity

Fiscal year ended March 31, 2019

	Shareholders' equity						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of period	5,424	5,691	18,890	(1)	30,004		
Changes during period							
Dividends of surplus			(560)		(560)		
Profit attributable to owners of parent			2,296		2,296		
Purchase of treasury shares				(0)	(0)		
Net changes in items other than shareholders' equity							
Total changes during period	_		1,736	(0)	1,736		
Balance at end of period	5,424	5,691	20,626	(1)	31,740		

	1				
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Total net assets
Balance at beginning of period	1,064	2	(87)	979	30,984
Changes during period					
Dividends of surplus					(560)
Profit attributable to owners of parent					2,296
Purchase of treasury shares					(0)
Net changes in items other than shareholders' equity	163	(16)	32	180	180
Total changes during period	163	(16)	32	180	1,916
Balance at end of period	1,227	(14)	(54)	1,159	32,900

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	5,424	5,691	20,626	(1)	31,740
Changes during period					
Dividends of surplus			(494)		(494)
Profit attributable to owners of parent			2,058		2,058
Purchase of treasury shares					
Net changes in items other than shareholders' equity					
Total changes during period	_	_	1,564	_	1,564
Balance at end of period	5,424	5,691	22,190	(1)	33,305

	Accumulated other comprehensive income				
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Total net assets
Balance at beginning of period	1,227	(14)	(54)	1,159	32,900
Changes during period					
Dividends of surplus					(494)
Profit attributable to owners of parent					2,058
Purchase of treasury shares					-
Net changes in items other than shareholders' equity	(328)	(30)	(2)	(361)	(361)
Total changes during period	(328)	(30)	(2)	(361)	1,202
Balance at end of period	899	(44)	(56)	797	34,103

Consolidated statements of cash flows

		(Millions of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2019	March 31, 2020
Cash flows from operating activities		
Profit before income taxes	3,781	3,104
Depreciation	2,077	2,966
Impairment loss	44	4
Loss on tax purpose reduction entry of non-current assets	-	851
Increase (decrease) in allowance for doubtful accounts	(4)	(3)
Increase (decrease) in provision for bonuses	(3)	(0)
Increase (decrease) in provision for bonuses for directors (and	0	(0)
other officers)	O .	(0)
Increase (decrease) in retirement benefit liability	37	(15)
Increase (decrease) in other provisions	(550)	_
Increase (decrease) in provision for retirement benefits for	28	(85)
directors (and other officers)	20	(63)
Interest and dividend income	(36)	(40)
Interest expenses	97	100
Loss on retirement of non-current assets	19	3
Subsidy income	(156)	(1,020)
Decrease (increase) in trade receivables	167	1,999
Decrease (increase) in inventories	28	(79)
Increase (decrease) in trade payables	(213)	(1,897)
Decrease (increase) in prepaid expenses	8	(171)
Increase (decrease) in accounts payable - other	(999)	(655)
Increase (decrease) in accrued consumption taxes	(268)	535
Increase (decrease) in accrued expenses	20	(85)
Decrease (increase) in other assets	(197)	344
Increase (decrease) in other liabilities	(40)	(67)
Other, net	(15)	(67)
Subtotal	3,824	5,718
Interest and dividends received	36	40
Interest paid	(97)	(100)
Subsidies received	156	1,020
Income taxes paid	(1,515)	(1,103)
Net cash provided by (used in) operating activities	2,405	5,575
Cash flows from investing activities		
Purchase of property, plant and equipment	(6,635)	(2,017)
Purchase of intangible assets	(96)	(51)
Purchase of investment securities	(21)	(22)
Proceeds from sales of investment securities	19	_
Purchase of shares of subsidiaries and associates	(2,164)	_
Other, net	3	(6)
Net cash provided by (used in) investing activities	(8,895)	(2,098)

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		(minimum or jun)	
	Fiscal year ended	Fiscal year ended March 31, 2020	
	March 31, 2019		
Cash flows from financing activities			
Proceeds from long-term borrowings	4,960	_	
Repayments of long-term borrowings	(1,475)	(1,696)	
Dividends paid	(559)	(494)	
Proceeds from installment plan	3,729	_	
Repayments of installment payables	(2,303)	(1,459)	
Other, net	(6)	(6)	
Net cash provided by (used in) financing activities	4,345	(3,657)	
Net increase (decrease) in cash and cash equivalents	(2,145)	(179)	
Cash and cash equivalents at beginning of period	13,072	10,927	
Cash and cash equivalents at end of period	10,927	10,747	